Financial Statements March 31, 2018



July 9, 2018

# **Independent Auditor's Report**

# To the Members of YMCA of Greater Toronto

We have audited the accompanying financial statements of YMCA of Greater Toronto, which comprise the statement of financial position as at March 31, 2018 and the statements of operations, changes in fund balances and cash flows for the year then ended, and the related notes, which comprise a summary of significant accounting policies and other explanatory information.

#### Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

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"PwC" refers to PricewaterhouseCoopers LLP, an Ontario limited liability partnership.



# Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of YMCA of Greater Toronto as at March 31, 2018 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Pricewaterhouse Coopers LLP

**Chartered Professional Accountants, Licensed Public Accountants** 

Statement of Financial Position

# As at March 31, 2018

### (in thousands of dollars)

|   | 2018<br>\$                         | 2017<br>\$                           |
|---|------------------------------------|--------------------------------------|
| Assets  |                                    |                                      |
| Current assets<br>Cash and cash equivalents<br>Accounts receivable<br>Prepaid expenses  | 13,074<br>14,903<br>964            | 17,568<br>11,116<br>996              |
|   | 28,941                             | 29,680                               |
| Long-term accounts receivable (note 3)  | 17,322                             | ( <b>H</b> )                         |
| Investments (note 4)  | 17,142                             | 18,199                               |
| Capital assets (note 5)   | 164,267                            | 112,831                              |
|   | 227,672                            | 160,710                              |
| Liabilities   |                                    |                                      |
| <b>Current liabilities</b><br>Accounts payable and accrued liabilities (note 15)<br>Long-term debt (note 8)<br>Deferred revenue (note 6)<br>Deferred annual giving campaign contributions | 27,125<br>836<br>8,965<br>324      | 18,818<br>924<br>9,460<br>441        |
|   | 37,250                             | 29,643                               |
| Long-term debt (note 8)   | 35,988                             | 14,617                               |
| Capital lease obligation  | 83                                 | 101                                  |
| Deferred capital contributions (note 9)   | 62,005                             | 41,730                               |
|   | 135,326                            | 86,091                               |
| Fund Balances<br>Unrestricted<br>Internally restricted (note 10)<br>Invested in capital assets<br>Endowment   | 6,899<br>3,063<br>65,338<br>17,046 | (6,351)<br>5,115<br>57,702<br>18,153 |
|   | 92,346                             | 74,619                               |
|   | 227,672                            | 160,710                              |

# Commitments and contingencies (note 11)

Approved by the Board of Directors

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Director Director

|  | 2018<br>\$   | 2017<br>\$   |
|--|--|--|
| Revenue<br>Government<br>Program fees<br>Membership fees<br>Other<br>Donations<br>United Way<br>Amortization of deferred capital contributions (note 9)<br>Investment income | 113,747<br>84,156<br>36,062<br>3,835<br>2,810<br>1,534<br>4,796<br>587 | 110,225<br>76,464<br>35,238<br>3,778<br>2,406<br>1,588<br>3,192<br>488 |
|  | 247,527  | 233,379  |
| <b>Expenses</b><br>Salaries and benefits<br>Program costs<br>Financing costs<br>Occupancy costs<br>Allocation to YMCA Canada<br>Amortization of capital assets               | 156,092<br>52,897<br>600<br>21,946<br>1,289<br>11,613                  | 146,217<br>52,979<br>427<br>21,642<br>1,411<br>8,816                   |
|  | 244,437  | 231,492  |
| Excess of revenue over expenses before undernoted item   | 3,090  | 1,887  |
| Fair value changes in investments  | 600  | 2,337  |
| Excess of revenue over expenses for the year   | 3,690  | 4,224  |

# Statement of Changes in Fund Balances

For the year ended March 31, 2018

# (in thousands of dollars)

|   |                           |                                |                 |  | 2018        | 2017        |
|---|---------------------------|--------------------------------|-----------------|--|-------------|-------------|
|   | Unrestricted<br>\$        | Internally<br>restricted<br>\$ | Endowment<br>\$ | Invested<br>in capital<br>assets<br>\$ | Total<br>\$ | Total<br>\$ |
| Fund balances - Beginning<br>of year  | (6,351)                   | 5,115                          | 18,153          | 57,702                                 | 74,619      | 67,305      |
| Excess (deficiency) of revenue<br>over expenses for the year<br>Interfund transfer - net<br>investment income | 10,507<br>(1,038)         | -                              | -<br>1,038      | (6,817)                                | 3,690       | 4,224       |
| Purchases of capital assets -<br>net<br>Contributed land  | (49,057)<br>-             | -                              |                 | 49,057<br>13,993                       | 13,993      | 3,000       |
| Receipt of funding for capital<br>assets<br>Payment of long-term debt<br>Proceeds from long-term debt         | 25,071<br>(941)<br>22,207 | -                              | :               | (25,071)<br>941<br>(22,207)            | -<br>-      | -<br>-      |
| Interfund transfers<br>Endowment contributions  | 6,501                     | (2,052)                        | (2,189)<br>44   | (2,260)<br>-                           | -<br>44     | -<br>90     |
| Fund balances - End<br>of year  | 6,899                     | 3,063                          | 17,046          | 65,338                                 | 92,346      | 74,619      |

# Statement of Cash Flows For the year ended March 31, 2018

(in thousands of dollars)

|  | 2018<br>\$                                 | 2017<br>\$                           |
|--|--|--------------------------------------|
| Cash provided by (used in)   |  |                                      |
| <b>Operating activities</b><br>Excess of revenue over expenses for the year  | 3,690                                      | 4,224                                |
| Items not affecting cash<br>Amortization of deferred capital contributions<br>Amortization of capital assets<br>Fair value changes in investments<br>Investment income reinvested  | (4,796)<br>11,613<br>(600)<br>(499)        | (3,192)<br>8,816<br>(2,337)<br>(492) |
| Net change in non-cash working capital items<br>Accounts receivable<br>Prepaid expenses<br>Accounts payable and accrued liabilities<br>Deferred revenue<br>Deferred annual giving campaign contributions                     | (3,787)<br>32<br>(2,626)<br>(495)<br>(117) | 25<br>(35)<br>1,762<br>(1,592)<br>23 |
|  | 2,415                                      | 7,202                                |
| <b>Financing activities</b><br>Deferred capital contributions received<br>Endowment contributions received<br>Repayment of capital lease obligation<br>Repayment of long-term financing<br>Proceeds from long-term financing | 8,849<br>44<br>(18)<br>(924)<br>21,107     | 4,755<br>90<br>-<br>(228)<br>14,769  |
|  | 29,058                                     | 19,386                               |
| Investing activities<br>Purchase of capital assets<br>Proceeds from sale of investments  | (38,123)<br>2,156                          | (23,124)<br>1,739                    |
|  | (35,967)                                   | (21,385)                             |
| Increase (decrease) in cash and cash equivalents during the year   | (4,494)                                    | 5,203                                |
| Cash and cash equivalents - Beginning of year  | 17,568                                     | 12,365                               |
| Cash and cash equivalents - End of year  | 13,074                                     | 17,568                               |
| Non-cash transactions (note 13)  |  |                                      |

## **1** Nature of operations

The mission and vision statements of YMCA of Greater Toronto (the Association) are:

#### Mission

The Association is a charity offering opportunities for personal growth, community involvement and leadership.

#### Vision

Our communities will be home to the healthiest children, teens and young adults.

The Association was incorporated by a Special Act of the Legislature of Ontario on March 4, 1868. The Association is a registered charity under the Income Tax Act (Canada) (the Act) and accordingly is exempt from income taxes, provided certain requirements of the Act are met.

The financial statements of the Association have been prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

## 2 Summary of significant accounting policies

#### **Revenue recognition**

The Association follows the deferral method of accounting for contributions.

Restricted contributions are deferred and recognized as revenue in the year in which the related expenses are incurred. Restricted contributions for the purchase of capital assets that will be amortized are deferred and recognized as revenue on the same basis as the amortization expenses related to the acquired capital assets. Restricted contributions for the purchase of capital assets that will not be amortized are recognized as direct increases in net assets.

Annual giving pledges are recognized when cash is received. The Association runs an annual giving campaign to raise money for operations. Some of the contributions that are for programs that will occur in the subsequent fiscal year are recorded as deferred annual giving campaign contributions.

Capital campaign pledges are recognized as deferred capital contributions when cash is received.

Endowment contributions are recognized as a direct increase to the Endowment Fund in the year in which the contribution is received.

Unrestricted contributions are recognized as revenue when received or receivable, if the amount to be received can be reasonably estimated and collection is reasonably assured.

Investment income is recognized as revenue when earned.

#### Investments and investment income

Investments are accounted for at their fair values, which are determined as follows:

- fixed income investments are determined based on quoted market values and equities are determined based on closing bid prices; and
- investments in pooled funds are valued at their net asset values.

Investment income for these funds includes dividends and interest. Dividends are recorded when declared and interest is recorded when earned. Transaction costs and investment management fees associated with the acquisition and disposal of the investments are expensed as incurred.

#### Cash and cash equivalents

Cash and cash equivalents comprise cash on hand, demand deposits and short-term investments. Short-term investments are highly liquid, subject to insignificant risk of change in value and have a short maturity term of less than 120 days.

#### **Capital assets**

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. When property, plant and equipment no longer contribute to the Association's ability to provide services, their carrying amounts are written down to their residual value.

Amortization is provided on a straight-line basis over the assets' estimated useful lives as follows:

| Buildings                        | period not exceeding 25 years |
|----------------------------------|-------------------------------|
| Office furnishings and equipment | period not exceeding 5 years  |
| Computers                        | period not exceeding 5 years  |
| Leasehold improvements           | over the term of the lease    |

Construction-in-progress comprises direct construction and development costs. No amortization is recorded until construction is substantially complete and the assets are ready for use.

#### Leases

Leases are classified as capital or operating leases. A lease that transfers substantially all of the benefits and risks incidental to the ownership of property is classified as a capital lease. All other leases are accounted for as operating leases wherein rental payments are expensed over the term of the lease. Assets recorded under capital leases are amortized in accordance with the Association's amortization policies.

# March 31, 2018

(in thousands of dollars)

#### **Pension plan**

The Association is part of a multi-employer defined contribution plan, the Canadian YMCA Retirement Fund. The Association contributed \$4,192 (2017 - \$3,852) to the plan.

### **Endowment Fund**

The Endowment Fund was established to record bequests received by and in memoriam funds set up for the Association. As well, other contributions may be classified as Endowment Fund on being internally restricted at the discretion of the board of directors.

The annual appropriation to the unrestricted net assets, which is shown as an interfund transfer, is calculated as an amount not to exceed the net change in fair values at the beginning and end of the year, adjusted for any increases in capital, disbursements, management fees and annual average consumer price index.

## **Capital campaign pledges**

The Association records pledges when received. Capital campaign pledges committed for future years are \$6,865 (2017 - \$7,658).

#### **Contributed services**

A number of volunteers contribute their services to the Association each year. Due to the difficulty of determining the fair value, these contributed services are not recognized or disclosed in the financial statements.

#### Financial assets and liabilities

The Association initially records cash and cash equivalents, accounts receivable, long-term accounts receivable and accounts payable and accrued liabilities at fair value and subsequently at amortized cost.

The Association records investments at fair value on the statement of financial position, with changes in fair value recorded in the statement of operations.

Financial assets, other than those measured at fair value, are tested for impairment at the end of each reporting period when there are indicators the assets may be impaired.

#### Use of estimates

The preparation of financial statements in accordance with ASNPO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingencies at the date of the financial statements and the revenue and expenses during the reporting period. Actual results could differ from those estimates.

Notes to Financial Statements March 31, 2018

(in thousands of dollars)

# 3 Long-term accounts receivable

The Association is building a new YMCA Centre of Community in Vaughan. The new Centre of Community is 109,000 square feet, including 77,000 square feet for a YMCA Centre of Community and 32,000 square feet for a library and performing arts centre, to be operated by the City of Vaughan. The project is estimated to cost \$75,100, of which the City of Vaughan has committed to fund up to \$57,200. The project is currently under construction, with the association utilizing construction financing from Infrastructure Ontario (note 8) until the project is completed, upon which the financing will be converted to a 20-year term loan.

The City of Vaughan is responsible for its share of construction financing and following conversion in November 2019, over a 20-year period, will pay its share of monthly principal and interest payments. The long-term accounts receivable reflect the City of Vaughan's share of principle outstanding on construction completed to March 31, 2018.

# 4 Investments

The investments consist of the Endowment Fund and other investments (Capital Expenditure Reserve). They are summarized as follows:

|  | 2018<br>\$    | 2017<br>\$    |
|--|---------------|---------------|
| Endowment Fund<br>Units in pooled private funds<br>Bonds | 16,935<br>111 | 18,043<br>110 |
|  | 17,046        | 18,153        |
| Other investments<br>Bonds                               | 96            | 46            |
|  | 17,142        | 18,199        |

Bonds have a yield to maturity of 9.119% to 10.000%, with maturity dates ranging from May 2021 to April 2028.

Notes to Financial Statements

# March 31, 2018

(in thousands of dollars)

# 5 Capital assets

|            |   | 2018  | 2017   |
|------------|---|---|--|
| Cost<br>\$ | Accumulated<br>amortization<br>\$                               | Net<br>\$   | Net<br>\$  |
| 35,911     | -   | 35,911  | 21,821   |
| 235,751    | 155,983   | 79,768  | 75,780   |
| 46,456     | 44,640  | 1,816   | 1,886  |
|            |   | 878   | 1,290  |
| 16,058     |   | 1,663   | 2,257  |
| 44,231     | -   | 44,231  | 9,797  |
| 389,503    | 225,236   | 164,267   | 112,831  |
|            |   |   |  |
|            |   | 2018<br>\$  | 2017<br>\$   |
|            |   | 2,646   | 2,633  |
|            |   |   | 1,193  |
|            |   |   | 1,967  |
|            |   | 2,622   | 2,915  |
|            | \$<br>35,911<br>235,751<br>46,456<br>11,096<br>16,058<br>44,231 | Cost amortization   \$ \$   35,911 -   235,751 155,983   46,456 44,640   11,096 10,218   16,058 14,395   44,231 - | Accumulated<br>amortization Net<br>\$   35,911 - 35,911   235,751 155,983 79,768   46,456 44,640 1,816   11,096 10,218 878   16,058 14,395 1,663   44,231 - 44,231   389,503 225,236 164,267   2018 \$ |

Government contract fees2,622Child care fees118Other568

# 7 Bank facility

6

The Association has a line of credit with TD Canada Trust of up to \$20,000. As at March 31, 2018, the balance of this line of credit was \$nil (2017 - \$nil). The line of credit is secured by a first charge/mortgage on the 325 Burnhamthorpe Road, Mississauga YMCA and a first ranking general security agreement over all of the borrower's assets, ranking pari passu with Infrastructure Ontario.

The Association has issued letters of credit in the normal course of business totalling \$3,899 (2017 - \$3,735).

144

608

9,460

8,965

Notes to Financial Statements

March 31, 2018

(in thousands of dollars)

# 8 Long-term debt

|   | 2018<br>\$ | 2017<br>\$ |
|---|------------|------------|
| City of Toronto Sustainable Energy Plan Financing (a)<br>Infrastructure Ontario (b)   | 6,368      | 3,994      |
| Term loan, payable in blended monthly principal and interest<br>payments of \$51, due April 15, 2041, fixed rate of 3.65% (i)<br>Term loan, payable in blended monthly principal and interest | 9,513      | 9,772      |
| payments of \$9, due July 4, 2042, fixed rate of 3.53% (i)<br>Term loan, payable in blended monthly principal and interest<br>payments of \$12, due August 15, 2027, fixed rate of 3.15%      | 1,745      | -          |
| (i)   | 1,135      | -          |
| Construction loan, non-revolving floating rate, interest only paid<br>monthly (i)   | -          | 1,775      |
| Construction loan, non-revolving floating rate, interest only paid monthly (ii)   | 18,063     | -          |
| Subtotal  | 36,824     | 15,541     |
| Less: Current portion   | 836        | 924        |
| Long-term portion   | 35,988     | 14,617     |

- a) In fiscal 2015, the Association entered into an agreement with the City of Toronto that provides financing up to \$7,511. The financing is to be used for the sole purpose of energy efficiency projects. The first loan amount of \$1,000 was received in fiscal year 2016, a \$2,950 loan amount was received in fiscal 2017, a \$2,950 loan amount was received in fiscal 2018 and the remainder of the financing amount of \$611 is to be received in 2019. The loan is non-interest bearing for the first year, with interest at 3.15% thereafter and repayments made quarterly beginning March 2017. The term of the loan is 15 years, due on December 31, 2031. The loan is secured with a letter of credit in the amount of \$500.
- b) The Association has entered into various loans with Infrastructure Ontario for the financing of the construction of new YMCA Centres of Community and related equipment. The Association is required to comply with certain covenants associated with these loans. As at March 31, 2018, the Association was in compliance with these covenants.
  - i) Cooper Koo Family YMCA

The loans are secured by a first charge on the property, general security agreement on the property and a general security agreement over all of the borrower's assets, ranking pari passu with Toronto Dominion Bank. The loan is secured with a letter of credit in the amount of \$3,000.

ii) Vaughan Metropolitan Centre (VMC) YMCA

In July 2017, the Association entered into a financing agreement with Infrastructure Ontario for the construction of the VMC YMCA. Interest is paid monthly based on the Infrastructure Ontario floating lending rate. The construction loan agreement provides for conversion into a term loan of a maximum of 20 years at the completion of construction. The loan includes borrowing repayable by the Association, as well as borrowing repayable by the City of Vaughan, in the amount of \$17,322, which is reflected as a long-term loan receivable (note 3). The loan is secured by a first charge on the property, a first ranking general security agreement on the property, a general security agreement over all of the borrower's assets, ranking pari passu with Toronto Dominion Bank, and a corporate guarantee by the City of Vaughan.

The scheduled principal repayments on the long term debt excluding construction loans are as follows:

|                    | \$            |
|--------------------|---------------|
| 2019               | 836           |
| 2020<br>2021       | 859<br>888    |
| 2022               | 918           |
| 2023<br>Thereafter | 949<br>14,311 |
|                    | 18,761        |

# 9 Deferred capital contributions

Deferred capital contributions represent the unamortized amount of donations and grants received for the purchase of capital assets. These contributions are amortized into revenue and recorded in the statement of operations at a rate corresponding to the amortization rate of the related capital assets.

|   |                             |                           |                         | 2018        | 2017        |
|---|-----------------------------|---------------------------|-------------------------|-------------|-------------|
|   | Government<br>capital<br>\$ | Capital<br>campaign<br>\$ | Capital<br>others<br>\$ | Total<br>\$ | Total<br>\$ |
| Balance - Beginning of year               | 7,294                       | 34,206                    | 230                     | 41,730      | 26,580      |
| Contributions received during<br>the year | 22,463                      | 2,422                     | 186                     | 25,071      | 18,342      |
| Amounts amortized to<br>revenue           | (2,408)                     | (2,312)                   | (76)                    | (4,796)     | (3,192)     |
| Balance - End of year                     | 27,349                      | 34,316                    | 340                     | 62,005      | 41,730      |

#### 10 Internally restricted fund

During 2017, the Board of Directors transferred \$3,034 to an internally restricted fund as a debt servicing reserve, to be utilized if needed upon Board approval; \$29 in interest was earned during 2018 fiscal year.

# 11 Commitments and contingencies

#### Commitments

Minimum future rental commitments for operating leases, excluding operating costs, are as follows:

|  | \$   |
|--|--|
| 2019<br>2020<br>2021<br>2022<br>2023<br>Thereafter | 3,490<br>2,038<br>1,549<br>1,287<br>1,140<br>899 |
|  | 10,403   |

In fiscal 2014, the Association entered into a contract with a private developer to build a base building for a new YMCA Centre of Community on Kingston Road. The contract includes selling the air rights on an existing YMCA property and purchasing additional land from the developer. The developer has demolished an existing building and is in the process of constructing a condominium building, which will include two floors allocated to the Association. The net commitment to the developer is approximately \$10,900. As at March 31, 2018, \$9,274 of this commitment had been paid to the developer. The Association will subsequently complete the outfitting of its occupied space. The expected completion date of the facility is in 2019.

In December 2017, the Association entered into a contract with a private developer to build a base building for a new YMCA Centre of Community in the VMC. The developer is building a mixed used building, including an office tower and space for a YMCA Centre of Community and a City of Vaughan library and performing arts centre. The commitment to the developer is approximately \$38,675. As at March 31, 2018, \$16,030 of this commitment had been paid to the developer. The Association will subsequently complete the outfitting its occupied space. The expected completion date of the facility is in 2019.

In February 2018, the Association entered into a contract with a private developer, to build a base building for a new YMCA Centre of Community at 505 Richmond Street in Toronto. The developer is building a mixed used building, including condominiums, retail and space for a YMCA Centre of Community. The commitment to the developer is approximately \$22,000. As at March 31, 2018, \$1,381 of this commitment had been paid to the developer. The Association will subsequently complete the outfitting of its occupied space. The expected completion date of the facility is in 2020.

#### Contingencies

In the normal course of operations, various claims are brought against the Association. The Association contests the validity of these claims as appropriate and management believes any settlement amounts required will not have a material effect on the financial position of the Association.

Notes to Financial Statements March 31, 2018

(in thousands of dollars)

## 12 Financial assistance

As part of its charitable mission, the Association provides financial assistance in the form of reduced fees to individuals who qualify for subsidized child care and health and fitness memberships. In fiscal 2018, the total assistance provided was \$6,309 (2017 - \$6,657).

## **13** Non-cash transactions

The following are non-cash transactions during the fiscal period:

|  | 2018<br>\$ | 2017<br>\$ |
|--|------------|------------|
| Purchase of capital assets included in accounts payable and    |            |            |
| accrued liabilities  | 10,933     | 2,232      |
| Long-term receivable included in deferred capital contribution |            | ,          |
| received   | 16,222     | -          |
| Long-term receivable for repayment of long-term debt           | 1,100      | -          |
| Contributed land   | 13,993     | 3,000      |
| Acquisition of capital assets through finance leases           | -          | 118        |
| Contributed capital assets acquired                            | -          | 13,587     |

## 14 Specific programs

The following notes outline details of funding and expenses as required by certain funders.

#### Childcare centre programs in the Regional Municipality of Peel

The Association administers childcare centre programs in the Regional Municipality of Peel. The following subsidy and other grants from the Regional Municipality of Peel are included and presented in the statements of operations and financial position. The continuity of the deferred grants for various programs is as follows:

|                                  | Deferred<br>grants -<br>Beginning<br>of year<br>\$ | Grants<br>received<br>\$ | Grants<br>accrued<br>\$ | Government<br>revenues<br>and capital<br>grants<br>recognized<br>\$ | Deferred<br>grants -<br>End of<br>year<br>\$ |
|----------------------------------|--|--------------------------|-------------------------|---|--|
| Government grants                |  |                          |                         |   |  |
| Historical allocation            | -  | 967                      | -                       | (967)   | -  |
| Priority operating fund          | -  | 1,282                    | 420                     | (1,702)   | -  |
| Child subsidy<br>Provincial wage | -  | 10,548                   | 897                     | (11,445)  | -  |
| enhancement                      | 21   | 1,688                    | -                       | (1,706)   | 3  |
| Repairs and                      |  | 50.4                     |                         | (50.4)  |  |
| maintenance grants               | -  | 584                      | -                       | (584)   | -  |
| Mitigation grants                | -  | 81                       | -                       | (81)  | -  |
| Training grants                  | -  | 50                       | -                       | (50)  | -  |
|                                  | 21   | 15,200                   | 1,317                   | (16,535)  | 3  |

# Early Literacy Specialist, Summer Jobs for Youth, Youth Outreach Worker, After School Jobs for Youth and Youth in Transition Worker Programs

The Early Literacy Specialist, York Youth Justice, Peel Youth Justice, Youth Outreach Worker and Youth in Transition Worker Programs are programs administered by the Association and funded by the Ministry of Children and Youth Services. The following grants and expenses are included in total government revenue and total program fees as presented in the statement of operations:

|                    | Early<br>Literacy<br>Specialist<br>\$ | York<br>Youth<br>Justice<br>\$ | Peel<br>Youth<br>Justice<br>\$ | Youth<br>Outreach<br>Worker<br>\$ | Youth in<br>Transition<br>Worker<br>\$ |
|--------------------|---------------------------------------|--------------------------------|--------------------------------|-----------------------------------|--|
| Government revenue |                                       |                                |                                |                                   |  |
| Grant              | 73                                    | 178                            | 17                             | 150                               | 75                                     |
| Program expenses   | 73                                    | 178                            | 17                             | 150                               | 75                                     |
|                    |                                       | -                              | -                              | -                                 | -                                      |

## **Ontario Early Years Centres**

The Ontario Early Years Centres Programs are programs administered by the Association and funded by the Ministry of Education. The following grants and expenses are included in total government revenue and total program fees as presented in the statement of operations:

|   | Ontario<br>Early Years<br>Centres<br>\$ |
|---|---|
| Government revenue<br>Ministry of Education grants<br>Other revenue | 1,779<br>10                             |
| Total revenue<br>Program expenses                                   | 1,789<br>1,789<br>                      |

# **Cooper Koo Family YMCA Centre**

The association administers the Cooper Koo Family YMCA Centre. The following revenues and expenses are included in total revenue and total expenses as presented in the statement of operations:

Notes to Financial Statements March 31, 2018

(in thousands of dollars)

|   | 2018<br>\$     | 2017<br>\$     |
|---|----------------|----------------|
| Operating revenue<br>Operating expenses | 4,145<br>2,739 | 2,284<br>1,977 |
| Gross contribution                      | 1,406          | 307            |

Gross contribution is calculated as health and fitness membership revenue less direct expenses.

# **15** Government remittances

Government remittances consist of property taxes, workplace safety insurance, sales taxes and payroll withholding taxes required to be paid to government authorities and are recognized when the amounts come due. With respect to government remittances, \$468 (2017 - \$460) is included in accounts payable and accrued liabilities.

# 16 Risks arising from financial instruments

The main risks to which the Association's financial instruments are exposed are credit risk, interest rate risk and market risk.

# Credit risk

Credit risk is the risk one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss.

Financial instruments that potentially subject the Association to concentrations of credit risk consist primarily of accounts receivable. In order to mitigate this risk, credit reviews are performed on a regular basis and an allowance for bad debts is recorded when appropriate. The maximum credit risk is the fair value of the accounts receivable balance. There are no significant concentrations of credit risk.

# Interest rate risk

Interest rate risk is the risk the fair value or future cash flows of a financial instrument will fluctuate due to changes in market interest rates.

The Association is exposed to interest rate risk on its bank indebtedness. The interest rate risk on investments is considered insignificant, as the majority of the Association's investments are held in units in a pooled private balanced fund.

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(in thousands of dollars)

### Market risk

Market risk is the risk the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The Association's investments are susceptible to market risk. The Association manages its market risk by monitoring the performance of the individual investments and compliance of the investment managers with the Association's investment policy.

# **17** Comparative figures

Revenues and cash flows in the comparative financial statements have been reclassified from the financial statements previously presented to conform to the presentation of the 2018 financial statements.